

Senate Study Bill 1060

SENATE/HOUSE FILE _____
BY (PROPOSED DEPARTMENT OF
MANAGEMENT BILL)

Passed Senate, Date _____ Passed House, Date _____
Vote: Ayes _____ Nays _____ Vote: Ayes _____ Nays _____
Approved _____

A BILL FOR

1 An Act establishing a lean enterprise office within the
2 department of management.
3 BE IT ENACTED BY THE GENERAL ASSEMBLY OF THE STATE OF IOWA:
4 TLSB 1129XD 83
5 ec/rj/8

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1 1 Section 1. NEW SECTION. 8.70 LEAN ENTERPRISE OFFICE.
1 2 1. For purposes of this section, "lean" means a
1 3 business-oriented system for organizing and managing product
1 4 development, operations, suppliers, and customer relations to
1 5 create precise customer value, expressed as providing goods
1 6 and services with higher quality and fewer defects and errors,
1 7 with less human effort, less space, less capital, and less
1 8 time than more traditional systems.
1 9 2. The office of lean enterprise is established in the
1 10 department of management. The function of the office is to
1 11 ensure implementation of lean tools and enterprises as a
1 12 component of a performance management system for all executive
1 13 branch agencies. Staffing for the office of lean enterprise
1 14 shall be provided by an administrator appointed by the
1 15 director of the department of management. Additional staff
1 16 may be hired, subject to the availability of funding.
1 17 3. The duties of the office of lean enterprise may include
1 18 the following:
1 19 a. Create strategic and tactical approaches for lean
1 20 implementation, including integration into state governance
1 21 and operational systems.
1 22 b. Lead and develop state government's capacity to
1 23 implement lean tools and enterprises, including design and
1 24 development of instructional materials as needed with the goal
1 25 of integrating continuous improvement into the organizational
1 26 culture.
1 27 c. (1) Create demand for lean tools and enterprises in
1 28 departments.
1 29 (2) Communicate with agency directors, boards,
1 30 commissions, and senior management to create interest and
1 31 organizational will to implement lean tools and enterprises to
1 32 improve agency results.
1 33 (3) Provide direction and advice to department heads and
1 34 senior management to plan and implement departmental lean
1 35 programs.
2 1 (4) Direct and review plans for leadership and assist with
2 2 the selection of process improvement projects of key
2 3 importance to agency goals, programs, and missions.
2 4 d. (1) Identify and assist departments in identifying
2 5 potential lean projects.
2 6 (2) Continuously evaluate organizational performance in
2 7 meeting objectives, identify and structure the direction the
2 8 lean implementation should take to provide greatest
2 9 effectiveness, and justify critical and far-reaching changes.
2 10 e. (1) Lead the collection and reporting of data and
2 11 learning related to lean accomplishments.
2 12 (2) Widely disseminate lean results and learning with
2 13 Iowans, stakeholders, and other members of the public to
2 14 demonstrate the benefits and return on investment.
2 15 f. (1) Evaluate the effect of unforeseen developments on
2 16 plans and programs and present to agency directors, boards,
2 17 commissions, and senior management suggested changes in
2 18 overall direction.
2 19 (2) Provide input related to proposals regarding new or

2 20 revised legislation, regulations, and related changes which
2 21 have a direct impact over the implementation.
2 22 g. Lead the development of alliances and partnerships with
2 23 the business community, associations, consultants, and other
2 24 stakeholders to enhance external support and advance the
2 25 implementation of lean tools and enterprises in state
2 26 government.
2 27 h. Lead relations with the general assembly and staff to
2 28 build support for and understanding of lean work in state
2 29 government.

2 30 EXPLANATION

2 31 This bill creates in the department of management the lean
2 32 enterprise office to ensure implementation of lean tools and
2 33 enterprises as a component of a performance management system
2 34 for all executive branch agencies. The bill provides that the
2 35 administrator of the office shall be appointed by the director
3 1 of the department of management. The bill defines "lean" as a
3 2 business-oriented system for organizing and managing, designed
3 3 to create precise customer value, expressed as providing goods
3 4 and services with higher quality and fewer defects and errors,
3 5 with less time and effort.

3 6 The duties of the lean enterprise office may include
3 7 creating strategic and tactical approaches for lean
3 8 implementation, developing state government's capacity to
3 9 implement lean tools and enterprises, creating demand for lean
3 10 tools and enterprises in state departments, identifying and
3 11 assisting departments in identifying potential lean projects,
3 12 leading the collection and reporting of data and learning
3 13 related to lean accomplishments, evaluating the effect of
3 14 unforeseen developments on plans and programs, and present to
3 15 agency directors, boards, commissions, and senior management
3 16 suggested changes in overall direction, leading the
3 17 development of alliances and partnerships with the business
3 18 community, associations, consultants, and other stakeholders
3 19 to enhance external support and advance the implementation of
3 20 lean tools and enterprises in state government, and leading
3 21 relations with the general assembly to build support for and
3 22 understanding of lean work in state government.

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